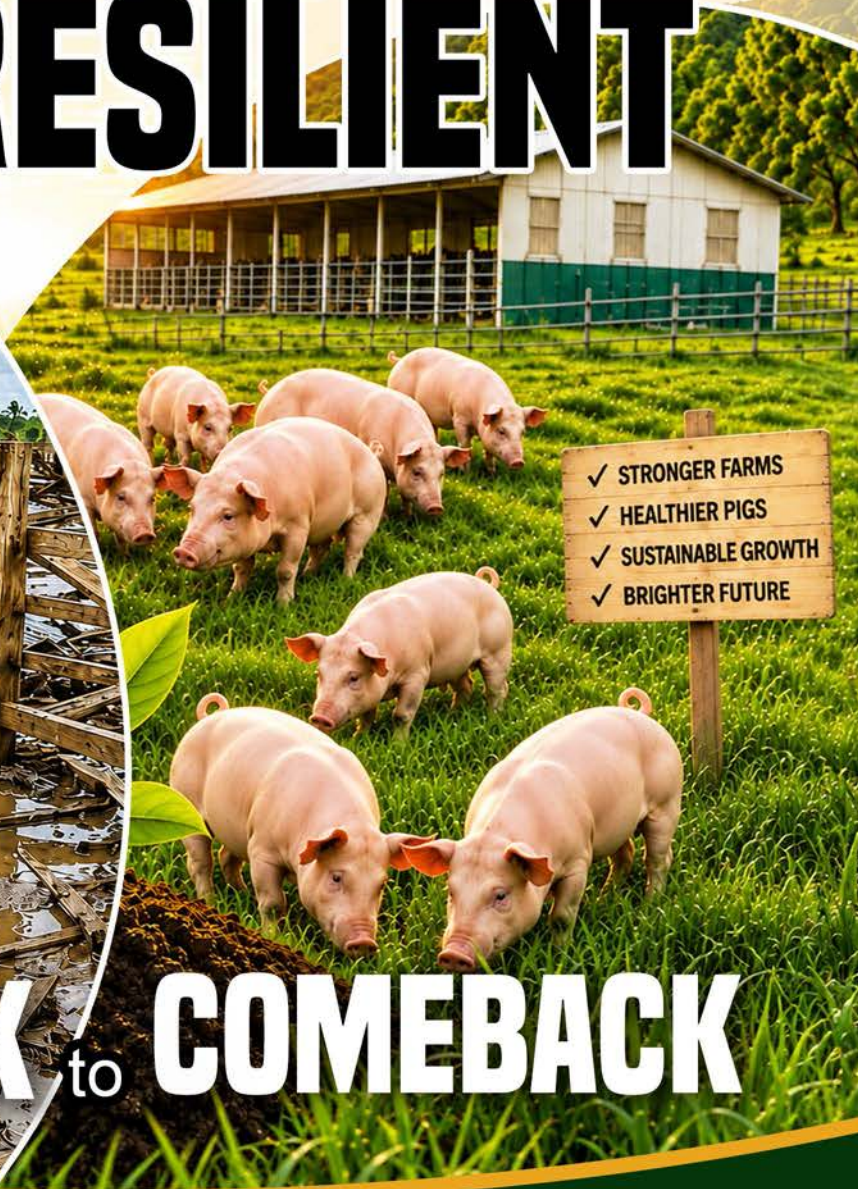




ANNUAL REPORT | 2026

JPFA: RESILIENT



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- ✓ HEALTHIER PIGS
- ✓ SUSTAINABLE GROWTH
- ✓ BRIGHTER FUTURE

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Thursday, September 24, 2026

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Conference Center, Manchester


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SCAN ME





OUR GOAL

To make Jamaica self-sufficient in pig/pork and to make local pig/pork production an internationally competitive agro-industrial sub sector; ensuring long term viability and sustainable pig/pork production operations.

SLOGAN

Improving the Competitive Advantage of Jamaican Pig Farmers

OUR MISSION

To develop and improve the pig/pork industry and position Jamaican pork as the preferred choice of Jamaican consumers. To ensure that the industry is sustained as a major contributor to the development of the economy.

OUR OBJECTIVES

- To assist and/or organise efficient packages or services on a non-profit, no-loss basis to pork producers, to improve feeding, breeding, management, and marketing of pig with the intention of maximising returns to pig farmers.
- To establish, promote and maintain programmes to enhance and improve the economic welfare of pig farmers.
- To provide education and training opportunities for members to develop their knowledge of modern pig farming techniques.
- To promote and protect the Jamaican pig industry: in particular, pig farmers in Jamaica against the dumping of subsidised imported pork and pork products.
- To facilitate cluster groups, chapters and farmers' organisations for small pig/pork farmers in order that they may get the full benefits and activities of the Association.
- To promote research, development and application of science and technology in all aspects of pig/pork production, processing, marketing and environmental impact issues.
- To promote or oppose any measure affecting pig farmers.
- To advocate on issues affecting pig farmers.
- To collect, collate and disseminate information that may be of interest or assistance to pig farmers.
- To enter into agreements with other bodies for the advancement of the pig industry and the protection of farmers.

2025/2026 EXECUTIVE COMMITTEE MEMBERS

PRESIDENT

Mr. Hanif Brown

FIRST VICE PRESIDENT

Mr. Davian Richards

SECOND VICE PRESIDENT

Ms. Rondene Salabie

IMMEDIATE PAST PRESIDENT

Ms. Annabel Williams

SECRETARY

Mrs. Lenisea Hall-Deaguilar

ASSISTANT SECRETARY

Ms. Tamara Hemmings

HONORARY TREASURER

Mr. Henry Graham

ASSISTANT TREASURER

Mrs. Shirlene Weller-Wilson

DIRECTORS

Mr. Delroy Campbell

Mr. Enos "George" Daley

Mr. Nordie Smith

Mr. Delroy Many

SECRETARY MANAGER

Mrs. Angella Bardowell

ADVISOR

Dr. Robert Reid

PARISH REPRESENTATIVE

- Ms. Rondene Salabie - Westmoreland
- Mr. Sean Spalding & Ms. leisha Reid - St. Thomas
- Ms. Tasseann Nairne - St. Catherine
- Ms. Sanchia McCalla - Kingston & St. Andrew
- Mrs. Lenisea Hall-Deaguilar - Clarendon
- Mr. Delroy Many & Ms. Nassjia Burke - St. Elizabeth
- Mr. Barrington Hill - Portland
- Ms. Tamara Hemmings - St. Mary
- Mr. Nordie Smith & Mr. Delroy Campbell - Manchester
- Ms. Stephime Moore-Allen - St. James

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2025-2026 Executive Committee

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Miss Kemone Douglas

2025 AGM MINUTES

Mrs. Anaziekie Lightbourne - Pryce

DIRECTORS' REPORT

JPFA Executive Committee

TREASURER'S REPORT

Mr. Henry Graham

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KH Graphix Studio

SPONSORS

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H & L Agro
Harvey's Meat
Grace Kennedy Food Services Division
VODA
KIG

The Agenda



1. Praise and Worship/ Invocation
2. Ascertainment of Quorum
3. Meeting Called to Order
4. Welcome/Introductions & Chairman's Opening Remarks
5. Apologies
6. Reading of the Notice of Annual General Meeting/Resolutions/Motions
7. Reading, Corrections and Confirmation of the Minutes of the 2025 AGM held on
Thursday, September 25, 2025 (pages 9-24)
8. Matters Arising from the Minutes
9. Acknowledgement and Recognition of AGM Sponsors
10. Greetings from Affiliated Organizations
 - HI PRO
 - NUTRAMIX/CARIBBEAN BROILERS GROUP
 - INTER-AMERICAN INSTITUTE FOR CORPORATION ON AGRICULTURE (IICA)
 - RURAL AGRICULTURAL DEVELOPMENT AUTHORITY (RADA)
 - BARUCH DISTRIBUTORS LIMITED
 - H&L AGRO
11. JPFA's Reports (2025-2026) Presentation, Discussion and Ratification:
 - a. President / Executive Committee Report (pages 25-29)
 - b. Auditor's Report and Financial Statement (pages 33-42)
12. Questions and Answers
13. **KEYNOTE SPEAKER**
HONOURABLE FLOYD GREEN, MP
Minister of Agriculture, Fisheries and Mining
14. Protocols for Elections: Tabling and Voting on Resolutions (Please refer to Election
Protocols, Pages 44-47) of AGM Booklet/Report
15. Fun Time and Giveaways
16. Vote of Thanks
17. Adjournment

JAMAICA PIG FARMERS ASSOCIATION

NOTICE OF THE JPFA'S 23RD ANNUAL GENERAL MEETING (AGM)

To the Members and Affiliates/Associates of the Jamaica Pig Farmers' Association (JPFA)

NOTICE IS HEREBY given that the **23rd Annual General Meeting (AGM)** of the Jamaica Pig Farmers' Association (The Company) will be held on **Thursday, September 24, 2026** at The Kendall Camp and Conference Center, Mandeville commencing at 9:30 a.m.

The AGM is being convened for the following purposes:

Resolution 1: To receive, scrutinise and ratify reports.

Resolution 2: To acknowledge and elect Executive Committee Members.

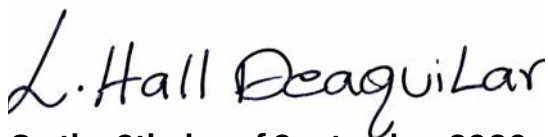
Resolution 3: To authorise JPFA's 2026/2027 work programme.

Resolution 4: To conduct any other business suitable at the Association's AGM.

The JPFA is inviting all its members, aspiring/new members, affiliated organizations, other farmers' lobby groups domiciled in Jamaica (and the Caribbean), personnel from the policy level directorate, and all general stakeholders (private and public) of the Jamaican Pig/Pork Industry to attend.

BY ORDER OF THE EXECUTIVE COMMITTEE

Mrs. Lenisea Hall-Deaguilar
Board Secretary



On the 9th day of September 2026

Message From

MINISTER OF AGRICULTURE, FISHERIES AND MINING

HONOURABLE FLOYD GREEN, MP



The theme of this year's Annual General Meeting, **"JPFA - Resilient, from Setback to Comeback,"** could hardly be more fitting.

Hurricane Melissa dealt a serious blow to Jamaica's agricultural sector, and our pig farmers felt that impact in very real ways. Farmers lost animals and infrastructure, while disruptions to processing facilities and traditional markets created another challenge for those who had pigs ready for market but fewer avenues through which to move them. Recovery, therefore, has not simply been about rebuilding what was damaged. It has also required us to confront some of the vulnerabilities that existed along the pork value chain before the hurricane.

Yet, through all of this, our pig farmers have kept going.

That determination matters because the pig and pork industry is an important part of Jamaica's food security system and rural economy. Every farmer who stays in production, every animal raised locally and every Jamaican who chooses local pork helps to keep livelihoods going and money circulating within our communities.

As a Ministry, we recognise that resilience cannot

rest on the shoulders of farmers alone. We have to create the environment for the industry to recover, modernise and grow. That means strengthening production systems, improving climate resilience, expanding processing capacity and ensuring that farmers have stronger and more reliable routes to market.

There are already encouraging signs of investment in the future of the industry. Earlier this year, I welcomed the announcement of a new 640-sow commercial breeding facility, projected to produce approximately 15,000 piglets annually. Investments of this nature are important because our comeback must ultimately leave us with a stronger, more modern and more competitive pork industry than the one we had before Melissa.

But investment must also translate into opportunities for our farmers. We want to see stronger partnerships with local producers, greater adoption of climate-smart technology, improved genetics and productivity and a value chain capable of withstanding the next major shock without bringing farmers' businesses to a standstill.

The Jamaica Pig Farmers Association has

an important role in that work. For years, the Association has provided representation, advocacy and technical support for pig farmers, while keeping the issues affecting the industry firmly on the national agenda. I commend President Hanif Brown, the Executive and the wider membership for continuing that work through what has undoubtedly been one of the most challenging periods for the sector.

The setback was significant, but it does not have to define what comes next. We now have an opportunity to take the lessons from Melissa and use them to build an industry that is better prepared, better connected to markets and better positioned to supply Jamaican consumers.

To every pig farmer who repaired a pen, protected breeding stock, absorbed additional costs, found another buyer or simply made the decision to keep farming when walking away might have seemed easier, I salute you.

Your comeback is already underway. Let us now make sure that what we build together is stronger than what we lost.

Hon. Floyd Green, MP

Minister of Agriculture, Fisheries and Mining



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50 gram pack to 5 litres of water. Safe to use in the presence of animals.



2 WEEKS BEFORE FARROWING

Deworm with Lhivermectin OR Fen Ben X Worm before farrowing to prevent transmission of worms to newborn piglets.

1ml Lhivermectin per 145 lbs of body weight as a single dose in the **MUSCLE ONLY.**



Apply Stressmix or Intervit A+ Oral after every deworming.

1 tsp of Stressmix per gallon of water for 4-5 days.



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To be administered in the event of diarrhea or heat stress.

Piglets: 4tsp per litre of drinking water. Administer with normal feed. This can be applied at any stage.



AT SIX WEEKS ONWARD

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FROM FARROWING TO FINISHER

AT SIX WEEKS

Deworm piglets at six weeks of age with Fen Ben X Worm or Lhivermectin and then every 45-60 days. Once they are adult, twice a year (ie. every six months) is generally effective.

1 tsp of Fen Ben per 190lbs of body weight as a single dose. Must be given with morning and evening feeding monthly for young growers.



AT BIRTH UNTIL 3 DAYS

Administer Intrafer & B12 for prevention and treatment of iron deficiency.

For piglets, 1 ml intramuscularly, 3 days after birth

WEEK 3 - 5

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Administer 2ml per 5lbs of body weight as a single dose. Mix in drinking water.



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MINUTES OF THE 22ND JAMAICA PIG FARMERS ASSOCIATION ANNUAL GENERAL MEETING (AGM)

St. John Bosco Vocational Institute, Hatfield Manchester | September 25, 2025

THEME:
JPFA - ROOTED IN SUCCESS:
“NURTURING THE GROWTH IN PORK CONSUMPTION”

Welcome, Praise and Worship

The Annual General Meeting of the Jamaica Pig Farmers Association convened on Thursday, September 25, 2025, at the St. John Bosco Vocational Institute, Hatfield, Manchester. The proceedings began with a session of praise and worship led by Mrs. Garnetta McIntosh, which set a reverent tone for the gathering.

Ascertainment of Quorum/Called to Order

Having ascertained a quorum, First Vice President of the Jamaica Pig Farmers Association Mr. Davian Richards called the meeting to order at 10:47am and extended appreciation to the farmers for their attendance.

Apologies

Apologies for absence were tendered on behalf of Mr. Palmer from Nation Choice, representatives from Caribbean Producers, and JPFA advisor, Mr. Robert Reid.

Reading of Notice of AGM/Resolutions/Motions Reading, Correction and Confirmation of the Minutes

Participants were encouraged to review the

Minutes of the last Annual General Meeting (AGM) and note any necessary amendments. No errors or amendments were identified. A motion was therefore moved to adopt the Minutes. The motion was approved by Ms. Pansy Taylor and seconded by Mr. Herbert Freckleton.

KEY-NOTE ADDRESS:

MESSAGE FROM MINISTER OF AGRICULTURE, FISHERIES AND MINING

HONOURABLE FLOYD GREEN, MP

Minister of Agriculture, Fisheries and Mining, the Honourable Floyd Green, MP, expressed his appreciation for the opportunity to attend the Jamaica Pig Farmers Association's Annual General Meeting. He noted that, although he had previously met with the Association's Executive, this was his first opportunity to attend the AGM in person. He emphasized the importance of engaging directly with farmers and reaffirmed the Government's commitment to the development of the pig industry.

Minister Green highlighted the importance of the pig industry to Jamaica's livestock sector, noting that approximately 6,000 small and medium-

scale farmers depend on the industry for their livelihoods. He reported that domestic pork production had increased from approximately 7.9 million kilograms in 2020 to 9.1 million kilograms in 2024, representing an increase of approximately 14 percent. He stated that Jamaica was self-sufficient in fresh pork production, with imports primarily consisting of pork bellies and pigtails.

The Minister emphasized Jamaica's potential to expand pork production and pursue export opportunities within CARICOM and other international markets. He noted that the country had a competitive advantage in pork production and encouraged farmers to focus on efficiency, productivity, quality, and value-added products in order to compete successfully in regional and international markets.

A major focus of the Minister's presentation was the importance of research, genetics, and innovation in improving the productivity and profitability of pig farming. He reported that research was being undertaken at Bodles Agricultural Research Station on breeding types and sex ratios to improve reproductive performance. He also announced that the Government was investing significantly in the modernization of Bodles, including the construction of a new state-of-the-art piggery. The facility was reported to be approximately 49 percent complete and was expected to strengthen technical support, improve access to superior genetics, and enhance productivity within the industry.

Minister Green commended the Jamaica Pig Farmers Association for its work, particularly through the Pork Jamaica Campaign, which was launched to promote pork as a high-quality source of protein and address misconceptions about pork consumption. He pledged continued Government support for the campaign and encouraged greater collaboration between the Association and private-

sector stakeholders to increase domestic pork consumption and improve farmer incomes.

The Minister also addressed the high cost of production, particularly the cost of feed, supplements, equipment, and other inputs. He indicated that the Ministry was developing a pig industry growth programme aimed at reducing production costs and improving productivity. He further emphasized that technical training and farmer education were essential, particularly in relation to animal management, climate-related challenges, biosecurity, and modern production practices.

Minister Green noted that the Government was also examining solutions to market gluts and storage challenges affecting livestock farmers. He stated that he had instructed his technical team to explore public storage options that could assist farmers during periods of oversupply. He also indicated that the Ministry was examining the feasibility of establishing or supporting public abattoir facilities to ensure that slaughtering and meat handling meet appropriate food safety standards. Such facilities, he noted, would also be important as Jamaica seeks to access external markets.

Key Issues Raised by Farmers

During the question-and-answer session, farmers raised several issues directly affecting the pig industry.

Access to Agricultural Land:

Farmers expressed concern about the limited availability and high cost of agricultural land, particularly in Manchester and other farming communities. Minister Green acknowledged the challenge and stated that the Government was working to regularize agricultural lands and make more land available to farmers. He indicated that the Government was also pursuing the development

of additional agro-parks and agricultural zones to provide farmers with access to land, water, infrastructure, and formal leases.

Support During Times of Crisis

Farmers asked whether dedicated funding was available to assist the Association and farmers during periods of crisis. Minister Green explained that the Ministry had funding to support livestock development, including the pig industry, although there was no specific fund that could be accessed directly by the Association for emergency farmer assistance. He encouraged greater use of available programmes, including weather insurance, and committed to further discussions with the Association regarding additional support mechanisms.

Market Prices and Pork Imports

Farmers raised concerns regarding low farm-gate prices and difficulties in selling pigs during periods of market oversupply. Minister Green clarified that Jamaica does not permit the importation of fresh pork and stated that illegal imports, where identified, had been addressed. He explained that market gluts were largely attributed to fluctuations in domestic production, with increased numbers of farmers entering the industry when prices were favourable, subsequently resulting in oversupply. He encouraged farmers to approach pig production as a business and to align production with market demand rather than producing beyond the capacity of the existing market. He also emphasized the need to develop new markets, increase pork consumption, improve efficiency, and pursue export opportunities.

Pork Bellies and Pigtails

In response to questions about imports of pork bellies and pigtails, Minister Green explained that Jamaica's domestic production was sufficient to meet the demand for fresh pork but did not produce enough of these specific cuts to satisfy the

entire market. He noted that increasing production of these products would require the industry to identify additional markets for the other portions of the pig. He therefore emphasized the importance of increasing overall pork consumption and developing additional markets.

Praedial Larceny and Traceability

Praedial larceny was identified as a major concern for farmers. Minister Green outlined measures being implemented to address agricultural theft, including the establishment of an Agricultural Protection Branch within the Jamaica Constabulary Force. The branch includes specialized units dealing with praedial larceny, agricultural wardens, and drone surveillance.

The Minister urged farmers to report cases of agricultural theft so that resources could be directed to areas experiencing the greatest challenges. He also stressed the importance of animal traceability and indicated that stronger tagging and tracking systems would be necessary to identify stolen animals and prevent illegally obtained meat from entering the market.

Concessions and Farmer Support

Farmers raised concerns about delays in processing applications for concessions. Minister Green encouraged farmers to report such delays through the Association so that the Ministry could address them. He also noted that the Government was reviewing and expanding the categories of vehicles eligible for concessions, including the introduction of small refrigerated trucks, which could benefit farmers involved in the transportation and marketing of agricultural products.

Commitment to the Pig Industry

In closing, Minister Green reaffirmed the Government's commitment to working with the Jamaica Pig Farmers Association and other stakeholders to strengthen the pig industry. He

stressed that Government support must be complemented by greater efficiency, technical knowledge, improved genetics, proper management practices, and a business-oriented approach by farmers.

He emphasized that the future growth of the industry depended on research, genetics, training, modern infrastructure, improved market development, traceability, food safety, and collaboration between Government, farmers, and the private sector. He encouraged farmers to prepare for increased competition and to position Jamaica's pork industry to take advantage of regional and international export opportunities.

Following the Minister's address, President Brown highlighted two policy matters requiring urgent attention: the prioritization of pig traceability within the national traceability programme and the development of standardized slaughtering facilities. He noted that both were critical to Jamaica's objective of strengthening the pig industry and preparing it for export. He expressed appreciation to Minister Green for attending the AGM and responding to the concerns raised by members.

Acknowledgement and Recognition of AGM Sponsors

The chairperson acknowledged the contribution and participation of the meeting sponsors. Each organization's representative was invited to offer opening remarks to the attendees.

Greetings from Affiliated Organizations

Representatives from the AGM partners were then invited to extend greetings to the attendees.

HI-PRO

Col (Ret'd) Jaimie Ogilvie, OD, JP, Vice President

Col (Ret'd) Ogilvie began by greeting the Moderator, Master of Ceremonies, President of the Jamaica Pig Farmers' Association (JPFA), members of the Executive, and stakeholders in attendance. He commended the Pig Farmers present and encouraged them to applaud themselves for their dedication to the industry. He noted that all present—farmers, stakeholders, and suppliers—were already believers in the growth of the pork industry and urged them to spread the message beyond the event, becoming ambassadors for Jamaican pork.

He referenced the "Quote Jamaica" campaign launched two years prior, which aimed to increase pork consumption. He compared national pork production to poultry production, citing that Jamaica produced 9.1 million kilograms of pork compared to 142 million kilograms of chicken in the previous year—the highest ever for chicken. He humorously quoted former Minister Roger Clarke, stating, "When mi used to nyam pork, mi waa nyam dat," emphasizing the need to improve pork consumption levels.

Col Ogilvie noted that the current consumption rate equates to seven pounds of pork per person per year, calling it unacceptable and urging greater production and consumption. He challenged all present to promote pork, overcome prejudices and religious biases, and highlight the quality and versatility of Jamaican pork.

He invited the Hi-Pro team to stand and be recognized, noting that they included experts in veterinary medicine, animal care, feed, business development, and pharmacy. He encouraged farmers to connect with the Hi-Pro team for support, emphasizing that they are available to assist farmers of all sizes in improving animal care and production standards.

Col Ogilvie reiterated Hi-Pro's goal from the campaign launch — to increase per capita pork consumption from four kilograms to twelve kilograms per year. He noted that, although progress had been made, further efforts were required to achieve this target. He stressed that improving pork quality was essential, and depended on proper rearing conditions, good nutrition, and veterinary care.

He assured farmers that Hi-Pro's six veterinarians were available to visit farms of any size to help improve production quality. He encouraged farmers to maintain high standards so that customers would be satisfied and sales would grow.

Col Ogilvie congratulated farmers for their continued efforts and urged them to remain dedicated, spread the word, and be ambassadors for the industry. He reminded them to collect payments promptly when selling pork and to remain vigilant in business dealings.

He further emphasized the importance of membership in the JPFA, highlighting that unity brings strength and a stronger collective voice. He pointed out that there are 110,000 small chicken farmers in Jamaica, which contributes to the poultry industry's success, and noted that collective representation ensures that government and policymakers pay attention to farmers' needs. He encouraged all pig farmers, including larger ones not yet affiliated, to join the Association, as increased membership would lead to greater access to resources and support.

Col Ogilvie concluded by thanking the attendees for their commitment, encouraging them to continue their excellent work, and expressing his intention to interact further with participants throughout the day before attending another meeting.

NUTRAMIX

Dr. Patrick Craig - Veterinarian

Dr. Craig greeted the gathering and expressed appreciation for the opportunity to address the farmers and acknowledged that it had been some time since he last interacted with them in person. He then introduced his new team members and invited them to stand for recognition. He mentioned Dr. Folkes and Dr. Felicioli, who had joined the team within the last year, noting that the company had added three new veterinarians to strengthen its technical support for farmers.

He emphasized that Nutramix and its affiliates, Copperwood Farms Limited and the CB Group, are not just about promoting their brands, but about supporting Jamaica's agriculture and the wider Caribbean. He thanked his veterinary and support staff for their continued dedication and encouraged farmers to recognize them as representatives committed to national agricultural development.

Dr. Craig extended warm greetings on behalf of Copperwood Farms Limited, Nutramix, and the CB Group, expressing pride in sharing the farming community's mission to strengthen and grow the pig industry. He commended farmers for their dedication, resilience, and commitment to raising healthy pigs, describing them as the backbone of Jamaica's pig industry.

He stated that Copperwood Farms has been engaged in pig farming for over twenty-two years, and as a leading company in the sector, recognizes and values the contributions of small farmers. He reaffirmed the company's commitment to partnership, emphasizing that they aim to share knowledge, improve best practices, and create opportunities that will benefit all stakeholders in the industry.

Dr. Craig highlighted the expansion of the company's technical support network, noting that there are currently eight staff members on the Nutramix side and several others under the Copperwood division. He introduced Mr. Robert Hunt, Field Officer, who travels island-wide to provide farmers with technical advice, collect pigs, and strengthen field operations. Dr. Craig acknowledged that Copperwood has purchased a substantial number of pigs from local farmers, in fact more than they have produced internally in recent months, making them one of the largest buyers of pigs in Jamaica.

He reiterated that this practice reflects Copperwood's and Nutramix's commitment to supporting local farmers. He proudly noted that pigs purchased from Jamaican farmers are branded with the Copperwood logo, which represents quality and national pride.

Dr. Craig emphasized that collaboration between large producers and small farmers benefits the entire sector. He encouraged farmers to continue raising healthy pigs, improving productivity, and working together to secure a stronger and more sustainable future for the pig industry. He stated that through partnership, farmers and industry leaders can build a thriving sector that provides opportunities for all, strengthens communities, and ensures a brighter future for the next generation.

He concluded by thanking all farmers—both in attendance and those joining remotely—for their continued partnership and trust, assuring them that Nutramix, Copperwood Farms, and the CB Group remain steadfastly committed to walking alongside them in the journey of national agricultural growth.

RURAL AGRICULTURAL DEVELOPMENT AUTHORITY (RADA)

Ms. Maxine Brown – Senior Livestock Specialist
Ms. Brown greeted the assembly and brought

greetings on behalf of the CEO of RADA, who was unable to attend due to participation in a Ministry retreat. She began by congratulating Mr. Hanif Brown and the Executive Members of the Jamaica Pig Farmers' Association (JPFA) for their consistent advocacy on behalf of farmers. She acknowledged their persistence in lobbying RADA and the Ministry to ensure that farmers receive the necessary support, encouraging attendees to applaud their efforts.

Ms. Brown emphasized that Jamaican pig farmers form the foundation of the national pork industry, highlighting their dedication, resilience, and financial investment. She credited farmers for maintaining the country's self-sufficiency in pork production, noting that Jamaica primarily imports only pork bellies and tails. She praised the industry's stability, pointing out that production levels between 2014 and 2024 have remained consistent, averaging between 8 to 9 million kilograms annually.

She underscored the importance of on-farm biosecurity, warning that it is often overlooked but is essential for maintaining quality and protecting against diseases such as African Swine Fever (ASF). Ms. Brown reminded farmers that ASF remains present in the Caribbean and could devastate the industry if proper preventive measures are not maintained. She encouraged farmers to implement basic but critical biosecurity practices, including:

- Using foot baths at farm entrances,
- Quarantining new animals before introducing them to the herd,
- Restricting visitors' access to animal pens, and
- Providing disposable boots to visitors, including overseas guests and RADA officers.

She cited the example of Denmark, a major pork exporter that has implemented strict control measures, including the erection of a border fence to manage wild boar populations and protect their

industry. She urged Jamaican farmers to adopt a similar mindset in protecting their investments, even if such measures appear inconvenient.

Ms. Brown assured farmers that RADA continues to seek funding and resources to support on-farm biosecurity initiatives, such as providing spray pans, sanitizers, disposable boots, and water tanks. She reiterated that RADA's role is to implement the policies outlined by the Ministry and to work closely with associations like the JPFA to ensure that farmers receive tangible support.

She further emphasized that biosecurity and good farm management are key to market access, both locally and internationally. She reminded farmers that other countries in the region are also working toward export readiness, and Jamaica must act swiftly and strategically to maintain its competitive edge.

Ms. Brown announced that RADA is currently developing a recordkeeping book for farmers. She encouraged them to use it as their "Bible" for tracking all farm activities, income, and production data. She explained that proper recordkeeping strengthens farmers' ability to access loans and investment opportunities, as it demonstrates seriousness and accountability.

She also urged farmers to participate in training sessions hosted by RADA, emphasizing that the knowledge gained is often more valuable than physical incentives. She encouraged them to request specific training sessions whenever needed, noting that RADA's officers are being retrained under a "farmer pre-school approach" to promote participatory and solution-driven learning among farmers.

In closing, Ms. Brown advised farmers to reassess their farms upon returning home, identifying areas that require improvement to safeguard their

animals and investments. She reminded them that even the smallest microbes could undermine all their hard work if biosecurity lapses occur.

She concluded by wishing all attendees a successful Annual General Meeting (AGM) and thanking the JPFA for inviting her to bring greetings on behalf of RADA.

Micro, Small and Medium-Sized Enterprise (MSME) Alliance

Remarks by Ms. Antoinette Hamilton - President

Ms. Hamilton greeted the Chair, the President, and the Farmers, and brought greetings on behalf of the Micro, Small and Medium Enterprise (MSME) Alliance. She explained that the MSME Alliance serves as an advocacy body for small businesses across Jamaica.

She noted that the event's theme focused on the consumption of pork, which signalled that farmers are already productive in pork production. However, she pointed out that greater support is needed in marketing the product and exploring the possibility of export, as mentioned earlier by the Minister.

Ms. Hamilton emphasized that the growth of pork consumption depends on collaboration between the private and public sectors, as well as support from advocacy bodies like the MSME Alliance. While acknowledging the value of partnerships with the government and private sector, she encouraged farmers to also take a more decisive approach to their business operations through formalization.

She explained that access to funding—needed for marketing, purchasing equipment, and acquiring trucks or land—requires that farmers operate as formal businesses. She therefore urged them to open business bank accounts and register their

operations, reminding them that only formalized businesses can benefit from government grants and loan opportunities available to the sector.

Ms. Hamilton introduced a specific financial opportunity—the \$30 billion loan facility made available by the Development Bank of Jamaica (DBJ) for the agricultural sector, developed with input from the MSME Alliance. She reiterated that formalization is essential for accessing this facility, as unregistered businesses will not qualify.

In addition to loans, she highlighted that the DBJ also offers grant support to assist with marketing and financial statement preparation, further aiding farmers in becoming eligible for financing. She encouraged farmers who are interested in expanding their operations to approach the DBJ for assistance through these programs.

Ms. Hamilton closed by once again stressing the importance of formalization for business growth and sustainability. She invited farmers to become members of the MSME Alliance, explaining that membership provides access to advocacy, partnerships, and representation on matters that directly affect their businesses.

She expressed confidence that President Hanif Brown and the Jamaica Pig Farmers' Association (JPFA) would continue working in collaboration with the MSME Alliance to advocate effectively for the needs of the pig farming sector.

In conclusion, Ms. Hamilton thanked the Association for the invitation and reaffirmed the MSME Alliance's commitment to partnering with the industry to strengthen and promote pig consumption in Jamaica.

LASCO MICRO FINANCIAL

Ms. Stacey-Ann Gayle-Reid – Senior Branch Zone Manager

Ms. Gayle-Reid greeted the President, Executive

Body, Members, Sponsors, and attendees, and extended greetings on behalf of Lasco Microfinance. She stated that her purpose was to sensitize the audience about the services offered by the company.

She shared that her manager often describes Lasco Microfinance as “the best-kept secret in Jamaica,” but the organization now intends to make that secret known. She mentioned that attendees may have noticed the Lasco Microfinance tent at the venue entrance and that the team was present to provide information on financing opportunities available to farmers.

Ms. Gayle-Reid explained that Lasco Microfinance currently operates nine branches across eight parishes in Jamaica, offering loans to businesses of all sizes, including microbusinesses and startups. She noted that even small farmers, such as those with a few pigs, can access financing to help them grow and modernize their operations.

She elaborated that the company provides both secured and unsecured loans to individuals and businesses. Recognizing that many farmers face challenges in obtaining collateral, she informed attendees that Lasco Microfinance partners with the Development Bank of Jamaica (DBJ), utilizing the DBJ's security facility to help farmers secure loans up to a certain amount.

Ms. Gayle-Reid encouraged farmers to visit Lasco Microfinance with their business plans and ideas so that the company could explore suitable financing options. She emphasized the importance of record keeping, noting that proper documentation of sales and production - such as recording pig sales - serves as evidence of business activity and supports loan applications. She reminded farmers that they are not just rearing pigs but operating real businesses that must aim for growth and profitability.

She informed attendees that her team works directly in the field and is available to meet with farmers in their respective areas. She noted that branches are located in Mandeville, Brown's Town, Duke Street, Montego Bay, May Pen, and Morant Bay. Ms. Gayle-Reid provided her contact number, 876-435-6946, and encouraged farmers to contact her for information or to be connected with officers in their respective areas.

In closing, Ms. Gayle-Reid thanked the organizers for the opportunity to participate and expressed that she had learned a great deal from the session. She stated that she looks forward to engaging in future conversations with farmers and assisting them in growing their businesses. She added that she might even become a member of the

association next year and not just a presenter.

INTER-AMERICAN INSTITUTE FOR COOPERATION ON AGRICULTURE (IICA)

Mr. Ainsworth Riley - Agribusiness Specialist

Mr. Riley greeted the Chairman, members at the head table, and the farmers present. He stated that he would be brief and began by conducting a short survey. He asked attendees between the ages of 18 and 35 to raise their hands, observing that approximately three percent of the audience fell within that age group. He then asked all the women present to raise their hands, estimating that they made up about fifty to sixty percent of the room. He commended this as a positive sign, describing it as "the new face of the Pig Farmers Association."



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Mr. Riley introduced himself as the Agribusiness Specialist representing the Inter-American Institute for Cooperation on Agriculture (IICA). He also conveyed apologies from Mr. Kent Coipel, Manager of the IICA Jamaica Office, who was unable to attend. He reminded attendees that IICA had been instrumental in the formation of the Jamaica Pig Farmers Association (JPFA) and continues to provide support in several ways.

He highlighted two key points for the farmers to consider. The first was the importance of partnerships. He noted that each time he attends a JPFA Annual General Meeting, the value of partnerships becomes even clearer. He emphasized the significance of strong collaboration among producer organizations, buyers, and input suppliers, as these partnerships are vital components of the pig and pork value chain. He encouraged farmers not to take these relationships for granted but to make the most of them, explaining that good partnerships often prove more valuable than money in advancing business success.

The second point Mr. Riley emphasized was the importance of networking and shared learning. He observed that farmers in attendance came from different parishes but shared similar challenges and interests. He urged them to use the opportunity to connect, exchange contact information, and learn from one another's experiences. He cautioned against remaining isolated in small groups and encouraged participants to engage with colleagues from other regions to strengthen collaboration and problem-solving across the island.

Mr. Riley concluded by urging farmers to value the relationships established through the JPFA and to continue building new linkages beyond the meeting space. He expressed best wishes on behalf of IICA to the Jamaica Pig Farmers

Association for a successful year ahead, extending confidence and encouragement to all members as they continue to grow and strengthen the industry.

H&L AGRO

Remarks by Mr. Andre Gordon – Senior Economist
Mr. Gordon extended greetings to Mr. Hanif Brown, President of the Jamaica Pig Farmers Association (JPFA); Ms. Maxine Brown, Senior Livestock Analyst from RADA; Dr. Patrick Craig, Senior Representative from Nutramix; and the Minister of Agriculture, Fisheries and Mining, Hon. Floyd Green. He also acknowledged all farmers and attendees present.

He introduced himself as the Senior Economist from H&L Agro and conveyed greetings on behalf of the Hardware and Lumber team, including Chief Executive Officer, Mr. Sudu Ramani, and General Manager, Ms. Odean Bradshaw. Mr. Gordon expressed his pleasure in joining the event to extend warm regards and congratulations to the pig farmers.

He commended the resilience and commitment of Jamaican farmers, particularly those in Manchester, for their continued efforts in producing high-quality pork to meet local demand and to strengthen Jamaica's livestock industry.

Mr. Gordon provided an overview of H&L Agro, formerly known as AgroGrace, noting that it is a division of Hardware and Lumber and a market leader in the sales and distribution of high-quality agricultural inputs. He outlined that the company supplies a wide range of products including agricultural pesticides, application equipment, personal protective gear, hybrid seeds, fertilizers, livestock feed, veterinary supplies, farm machinery, tools, and implements. These products are sourced from reputable international manufacturers.

He further stated that H&L Agro is well known for the quality, innovation, and reliability of its products, complemented by strong after-sales service. The company provides these services through its island wide network of branches and authorized dealers. He also highlighted that their sales and marketing division comprises some of the most qualified and competent agricultural technicians in the business, known for providing credible technical advice to customers.

In closing, Mr. Gordon reaffirmed Hardware and Lumber's continued commitment to supporting the Jamaica Pig Farmers Association and the local pig industry. He assured the Association that H&L Agro remains dedicated to strengthening and partnering with farmers to advance the sector's growth.

He thanked the audience for their attention and reiterated H&L Agro's pledge of ongoing support to the JPFA and its members.

THE PRESIDENT/EXECUTIVE COMMITTEE REPORT

Presented by Mr. Hanif Brown

President Hanif Brown addressed the head table, invited guests, stakeholders, and farmers, and greeted attendees before presenting a summary of the JPFA's operations for the past year. He noted that the detailed report was available in the booklet.

He reported that the first six months of the operational year, from October 2024 to early April 2025., were challenging as many farmers were rebuilding infrastructure following Hurricane Beryl. He acknowledged the collaborative efforts with RADA, the Ministry, Nutramix, Hi-Pro, and other stakeholders, noting that over 200 bags of feed, water nipples, water tanks, disinfectants, and spray boots were distributed to more than 80 farmers to assist in recovery.



SORREL PEPPER GLAZED HAM

INGREDIENTS

- 1 GRACE Smoked Leg Ham
- ½ lb sorrel
- 1 tsp grated ginger
- 6 whole cloves
- 3 1/3 cups water
- ¼ cup cornstarch
- ½ tsp salt
- 2 cups cinnamon
- 1-3 scotch bonnet peppers

INSTRUCTIONS

Blend sorrel and peppers into small bits and add it to saucepan with ginger, cloves, salt, 3 cups water, sugar and cinnamon.

Boil until sorrel is really soft and liquid has slightly thickened. Mix ¼ cup corn starch with 1/3 cup water. Pour corn starch mixture into sorrel and simmer until it has thickened to your liking.

Remove from heat and cool overnight.

Cook ham according to package instructions. In the last 15 minutes of cooking, remove the ham from the oven and glaze 3 times, returning to the oven after each glaze.

Remove from oven, glaze once more and allow to rest 10-15 minutes before slicing.

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**GOOD
MOVE**

Mr. Brown addressed issues related to the illegal importation of pork. He highlighted that meetings with the Ministry of Agriculture, Fisheries and Mining and Customs led to the reclassification of pork bellies and inspections at cold storage facilities to prevent disruption of local sales. He stated that most imports, including spareribs, primarily affected the tourism sector rather than local farmers.

He reported that pork prices had stabilized since March, with average farm gate livestock prices ranging from \$200 to \$220 per pound live weight, and warm dressed rates between \$300 to \$320 per pound. He emphasized that profitability depended on efficient farm management, proper feed, genetics, and good farm practices.

Mr. Brown noted that slaughter rates had increased by over 20 percent compared to the previous year and cautioned farmers to understand market demand before increasing production. He highlighted the importance of contracts, specifically praising Copperwood for providing contract agreements to farmers, which ensured price and market stability.

He provided an update on the Pork Jamaica campaign, noting efforts to increase pork consumption through engagement with restaurants, corporate areas, and supermarkets. He mentioned that data from the Public Health Department would confirm any changes in consumption.

Regarding training, Mr. Brown reported that nine workshops were conducted across the island with over 500 farmers participating, focusing on biosecurity, animal health care, record keeping, and tools for profitability. He noted that membership had increased by 12 percent, reaching approximately 2,800 active members, with women representing 30 percent of new

members and youth under 35 representing 18 percent.

He outlined five strategic focus areas for the remainder of the year and into 2026: expansion of the Pork Jamaica campaign into schools, restaurants, and tourism; strengthening enforcement against illegal pork importation; increasing budget for farmer training, including digital platforms; supporting programs for women and youth; and developing financing partnerships to improve access to inputs such as feed, loans, and equipment.

Mr. Brown thanked farmers for their dedication, acknowledged partners including Hi-Pro, Nutramix, Copperwood, and RADA, and commended the JPFA executive team and secretary manager Mrs. Bardowell for their work. He concluded by urging continued growth and protection of the Jamaican pork industry to ensure it remained the consumer's preferred local choice.

Following the president's report, there was a segment for questions and answers which proceeded as follows:

Q: As a member of the Jamaica Pig Farmers Association, can JPFA members access benefits and assistance offered by RADA without having to register separately with RADA?

A: *Mr. Brown explained that RADA has increasingly been working with the Association and, over the past two to three years, has requested lists of JPFA farmers within parishes when distributing assistance. However, he encouraged all farmers to register directly with RADA, as this allows them to access services and helps RADA properly capture farmer information. He noted that resources are often limited and that the number of farmers needing assistance can*

exceed the available budget.

Q: A farmer who was approved under the PR programme experienced delays at Customs when importing infrastructure for boilers and a pig pen. Incorrect Customs codes prevented the farmer from receiving the intended benefits and resulted in significant storage costs. What can be done to improve coordination between Customs and the Ministry?

A: *Mr. Brown said the Ministry may not always be aware of issues occurring during the implementation of its programmes. He suggested that the Association's President should be made aware of such cases so he can raise them directly with the Minister and relevant departments. If the problem involves regulations, Customs procedures or a department that is not functioning properly, the Association can advocate for corrective action. He acknowledged that other farmers had experienced similar problems, including significant storage costs, and expressed hope that the process would be improved.*

Q: Since the Customs issue appears to be a recurring problem, can something definitive be done rather than simply hoping the situation improves? Can the Ministry also consider compensation for farmers who incurred additional costs through no fault of their own?

A: *Mr. Brown agreed to take up the matter and indicated that he would speak with the Ministry regarding the issue. He also acknowledged the concern about farmers having to bear additional storage costs because of administrative or Customs-related delays.*

Auditor's Report and Financial Statements Period Ended December 31, 2024

On behalf of the Association's Treasurer, Mr. Brown

sought to summarize the audited financial report for December 31, 2024. President Hanif Brown presented the financial statements on behalf of the auditors, Professional Consulting and Audits Limited, Kingston. He provided a summary of the statement of comprehensive income comparing the years ending 31st December 2023 and 31st December 2024. He noted that total income remained largely consistent, with a difference of approximately \$ 200,000, derived primarily from a \$10 cess collected from feed companies on every bag of pig feed sold.

Mr. Brown highlighted a significant increase in administrative costs from \$13.7 million in 2023 to \$24.4 million in 2024, resulting in a deficit of approximately \$4 million, compared to a surplus of \$6.7 million in 2023. He attributed the major portion of this increase to the Pork Jamaica Campaign, which rose from \$1.3 million in 2023 to \$8.6 million in 2024, covering advertising, marketing materials, radio slots, and print promotions. He also noted a smaller increase in expenditure on regional training seminars, from \$633,000 to \$2 million.

He explained that the deficit affected the statement of financial position, reducing overall assets by \$4 million, but emphasized that the Pork Jamaica Campaign represented an upfront investment with expected long-term benefits if pork consumption continued to grow.

Reading from the auditors, Mr. Brown stated that the Association's overall financial position remained stable, with total assets materially unchanged and liquidity indicators within a manageable range. The auditors did not identify any material weaknesses in internal controls or compliance issues, confirming that the Association was financially sound despite the deficit. The auditors' opinions remained unmodified.

Mr. Brown opened the floor for clarification from

members regarding the financial statements, noting that members could ask questions at this time. He observed that, unlike the Minister, the floor had remained largely silent, indicating that the presentation may have been clear and comprehensive.

Additional discussion and questions were invited from members regarding specific items in the financial statements.

Questions & Answers

Q: **Given that the Pork Jamaica Campaign had significant expenditure and was affected by the timing of the hurricane beryl, what is the Association's strategy to secure additional stakeholder support and continue the campaign, especially given increased investments in the pork industry?**

A: *Mr. Brown clarified that the Association plans to reduce its monetary expenditure on the campaign this fiscal year but increase advocacy and action. The aim is to develop a common message among industry stakeholders to collectively promote pork, while individual companies continue their own marketing efforts. He noted examples such as Copperwood/Caribbean Passion promoting pork, Nation Choice introducing a pork burger, and CPJ adding pork products to its offerings. The Association is also hopeful that Government will provide some funding for the campaign. Mr. Brown emphasized that other stakeholders must also contribute financially and support the campaign, rather than JPFA carrying the full cost.*

Q: **Does the Association support education, such as providing scholarships to students studying agriculture?**

A: *Mr. Brown stated that the Association has provided scholarships, including one awarded at the AGM in Clarendon three years ago.*

The programme expanded from one scholarship to two. However, the Association has shifted its focus because the cost of one scholarship could instead be used to provide training and support to a larger number of farmers. The current approach therefore focuses on widescale benefits and training for farmers.

Q: **How can farmers contact Copperwood?**

A: *Mr. Hunt provided his contact number, 876 469-0308, and invited farmers to call or send a WhatsApp message. He indicated that the company would respond as soon as possible, although there may sometimes be a delay due to the volume of inquiries.*

Q: **How can a farmer become a contractor with Copperwood to supply pigs?**

A: *Mr. Robert Hunt of Copperwood explained that the company works with contracted farms but also accepts open-market farmers when additional pigs are needed. Farmers must be able to consistently produce pigs that meet the company's required quality, weight, age and animal-care standards. Environmental practices and overall farm operations are also assessed before a partnership is established.*

Q: **If a farmer produces approximately 100 pigs, how can they contact Copperwood, and would the farm be inspected?**

A: *Mr. Hunt explained that Copperwood would need to assess the farmer's operation and ensure that the pigs meet the required standards. The company would also consider production schedules and demand to determine whether it*

could take the pigs when they are ready.

**PROTOCOL FOR ELECTION OF OFFICERS:
TABLING AND VOTING ON RESOLUTIONS:
MR. AINSWORTH RILEY - IICA**

Mr. Riley led the election process and stated that the nomination committee was asked to nominate individuals to serve for the upcoming term.

The following persons were recommended by the nomination committee to serve. With no nomination coming from the floor these persons were confirmed in the position of:

**2ND Vice President - Miss Rondene Salabie
Assistant Secretary - Miss Tamara Hemmings
Secretary - Mrs. Lenisea Hall - Deaguilar**

The following persons will serve the second year of their two-year terms:

**Mr. Hanif Brown President
Mr. Henry Graham Treasurer
Ms. Micoy Campbell Secretary (resigned)**

Directors serving one-year of their two-years term position:

**Mr. Hanif Brown President
Mr. Davian Richards 1st Vice President
Mrs. Lenisea Hall -Deaguilar Assistant Secretary
Mrs. Shirlene Weller-Wilson Assistant Treasurer**

INTRODUCTION OF JPFA PARISH REPRESENTATIVES

Mrs. Bardowell introduced the representatives for the various parishes:

**Ms. leisha Reid - St. Thomas
Mr. Sean Spalding - St. Thomas
Ms. Rondene Salabie - Westmoreland
Ms. Tamara Hemmings - St. Mary
Mr. Barrington Hill - Portland
Ms. Tasseann Nairne - St. Catherine
Ms. Sanchia McCalla - Kingston and St. Andrew**

**Mrs. Lenisea Hall-Deaguilar - Clarendon
Mr. Delory Many - St. Elizabeth
Mr. Nordie Smith - Manchester
Ms. Stephanie Monroe-Allen - St. James**

GIVEAWAY SEGMENT

The giveaway segment was then led by Mrs. Bardowell. The names of persons who answered the questions correctly were provided to Ms. Salabie. Two bags of feed were offered as prizes, and the following questions were asked:

Mrs. Bardowell: On what page in your booklet is the CPJ ad?

Correct answer was: The CPJ ad is on page 6.

Mrs. Bardowell: Approximately how many kilograms of pork do Jamaican pig farmers produce each year?

Correctly answered by Patsy Stewart

Mrs. Bardowell: Which page is the H&L Agro ad on?

Correctly answered by Kathleen Levy - Page 35

Mrs. Bardowell: Name three of our sponsors for this year.

Correctly answered by Avril Billings - Hi-Pro, Nutramix

Mrs. Bardowell: What is the tagline of Pork Jamaica?

Correct answer was: "The tastier protein choice"

Mrs. Bardowell: Which Hi-Pro feed is best for a pregnant or nursing sow?

Correct answer was: The gestation

Mrs. Bardowell: Name one disease that you should vaccinate your pigs against.

No one answered correctly.

Mrs. Bardowell: Name three types of feed the company produces for pigs.

The correct answer was: Pig Starter, Pig Grower, and Pig Finisher

Mrs. Bardowell: What are three main breeds of pigs grown in Jamaica?

The correct answers were: Large White, Duroc and Landrace

Mrs. Bardowell: Can you tell me what page in the booklet has the Baruch ad?

The correct answer is: Page 24

Mrs. Bardowell: Five tickets will be drawn for the prizes.

For 3 bags of Pig feed:

The first ticket number - 47569068

The second ticket number - 47569045

For 5 bags of Pig feed:

The third ticket number - 47569083

Carla Rowe - Prospect District, Manchester

The fourth ticket number - 47569048

The fifth ticket number - 47569115

For 10 bags of Pig Feed:

The main prize ticket number - 47569161 (no one claimed the prize)

Another number called - 47569112

An additional number was called for an additional prize - 47569012

The President asked for a motion to be moved for the adjournment of the meeting. This was moved by Mr. Everton Blackwood and seconded by Ms. Pansy Taylor.

The meeting was adjourned at 2:42 pm, marking the conclusion of another fruitful and collaborative gathering.

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THE *President/Executive Committee Report*

OCTOBER 2025–SEPTEMBER 2026

RESILIENCE, RECOVERY AND RENEWAL IN JAMAICA'S PORK INDUSTRY

On behalf of the Executive Committee and Board of the Jamaica Pig Farmers Association, I am pleased to present the President's Report for the period October 2025 to September 2026.

This was not a year in which we simply implemented a work plan. The passage of Hurricane Melissa forced the Association to adjust its work plan and place significant focus on emergency response, farmer recovery and the stabilization of local pork production. Despite these difficulties, we continued our training, advocacy and industry-development activities while supporting farmers through one of the most demanding periods the subsector has faced.

HURRICANE MELISSA RESPONSE

Following Hurricane Melissa, the Association immediately began assessing the impact on pig farmers, particularly in the western and southern parishes. Farmers reported damage to pig houses, water-storage systems, feed supplies and other critical infrastructure, along with disruptions to electricity, transportation and slaughtering services.

Recognizing the urgency of the situation, the Association immediately provided five trucks of water to the farmers most affected in Westmoreland. The Association worked alongside private-sector partners, including Nutramix, Baruch and Hi-Pro, to mobilize and distribute feed and emergency supplies. We also engaged the Ministry of Agriculture, Fisheries and Mining to appeal for immediate support for affected pig farmers. The Minister subsequently committed approximately JA\$20 million through RADA to support the recovery of the subsector.

Within approximately three weeks of the passage of the hurricane, the coordinated response resulted in the distribution of:

- Five trucks of water

PRESENTED BY

**MR. HANIF
BROWN**

PRESIDENT | JAMAICA PIG FARMERS ASSOCIATION

- Twenty-two tonnes of pig feed, valued at approximately J\$2.4 million.
- Approximately J\$600,000 in veterinary medicines and supplies
- Assistance to more than two hundred farmers in St. Elizabeth, Westmoreland, Trelawny, Hanover, St. James and St. Mary.

This timely intervention helped farmers stabilize, reduce further losses and begin the recovery process. I sincerely thank the Ministry, our private-sector partners, the Executive Committee and everyone who assisted with identifying affected farmers and coordinating the distribution of supplies.

POST-HURRICANE PRODUCTION CHALLENGES

The effects of Hurricane Melissa continued long after its passage. Farmers reported extreme



heat, severe water shortages and difficulty maintaining suitable conditions within pig houses.

These challenges contributed to increased heat stress, higher abortion rates and reduced conception rates among breeding animals. This resulted in a reduction in the supply of pigs available for slaughter between June and August 2026.

The experience highlighted the urgent need for greater investment in water storage, ventilation, emergency energy systems and climate-resilient pig housing. The Association will continue advocating for financing and technical support to help farmers prepare for future hurricanes, droughts and other climate-related threats.

SLAUGHTERING AND MARKET ACCESS

Hurricane Melissa also damaged several slaughtering and processing facilities in western Jamaica, including the GraceKennedy facility, the Sweet River Abattoir in Westmoreland and the Copperwood plant in Hanover.

The temporary closure of these facilities created serious challenges for farmers with market-ready pigs. Copperwood was out of operation for approximately three weeks but resumed slaughtering by the latter part of November 2025.

The Association extends special appreciation to Copperwood for purchasing pigs from December 2025 onward, including from farmers who were not part of its existing contract-farming arrangements. This support allowed many farmers to sell their animals and earn much-needed income while other facilities remained out of operation.

This experience has reinforced the need for more certified slaughtering facilities across the island and stronger contingency arrangements to protect farmers and maintain market access during emergencies.

TRAINING AND FARMER DEVELOPMENT

Although the hurricane required a shift in priorities, the Association remained committed to farmer education.



Between March and May 2026, we conducted six training sessions under the theme: "How to Operate a Successful Pig Farm."

The sessions focused on pig nutrition, breeding and herd management, housing and ventilation, disease prevention, biosecurity, record-keeping,

financial management, cost control and marketing.

The future of the industry depends not only on increasing production, but also on helping farmers improve efficiency, reduce costs, maintain high animal-health standards and operate their farms as sustainable businesses. Going forward, greater attention will be placed on climate-smart production, disaster preparedness, water management, value-added products and stronger farm-business practices.

Strengthening Capacity and Shaping the Future of Agriculture: Key Activities and Engagements
The JPFA participated in several important activities during the past year, these include.

1. National Agricultural Development Plan and Validation Workshop.
2. The Commodity Producers Organization Workshop which focused on
 - a. Governance, Leadership and Crisis Management Capacity.
 - b. Hurricane preparedness and risk reduction.
 - c. Post hurricane assessment and recovery coordination.
3. US Soybean Association Seminar.

These activities provided opportunities for the Association to contribute to National Agricultural Planning, strengthen the capacity of the Association to improve disaster preparedness and gain knowledge about developments in the US soybean industry.

LOBBYING AND ADVOCACY

The illegal importation of pork remains a serious threat to the livelihood of local pig farmers. Throughout the year, the Association continued its advocacy with the Ministry of Agriculture, Fisheries and Mining and the Jamaica Customs Agency. We called for stronger monitoring at ports of entry,



increased inspections of cold-storage facilities, improved traceability, greater transparency and stronger penalties for breaches.

Local farmers can supply the Jamaican market, but they must be allowed to compete under fair and properly regulated conditions. The Association will therefore continue its efforts to protect the integrity and sustainability of the local pork industry.

LOCAL SUPPLY AND PRICE STABILITY

One of the industry's greatest achievements was its ability to maintain the supply of locally produced pork without placing an unreasonable burden on consumers.

While the prices of several other protein sources fluctuated following Hurricane Melissa, pork prices remained comparatively stable. We are especially proud that pork was one of the major meats that did not require emergency importation following the hurricane.

Despite damaged farms, disrupted slaughtering services, water shortages and rising production costs, Jamaica's pig farmers continued supplying the market. Their resilience helped to protect rural livelihoods, support national food security and ensure that consumers continued to have access to fresh, safe and locally produced pork.

DENBIGH AGRICULTURAL SHOW

The Jamaica Pig Farmers Association maintained a strong presence at the Denbigh Agricultural, Industrial and Food Show.

Approximately sixty farmers were sponsored to attend, allowing them to interact with stakeholders and gain exposure to new products, technologies and market opportunities.

The Association's booth also attracted strong



interest and provided a platform for farmer engagement, public education and the promotion of Jamaica's pork industry.

LOOKING AHEAD

The lessons from Hurricane Melissa will continue to shape the Association's priorities. Our focus will include:

- Supporting the continued recovery of affected farmers
- Strengthening disaster preparedness and

climate resilience

- Improving access to financing, insurance and technical support
- Expanding farmer training
- Advocating for additional slaughtering facilities
- Strengthening biosecurity and disease surveillance
- Increasing youth and women's participation
- Promoting locally produced pork and value-added products
- Continuing the fight against illegal pork imports.

We will also continue building partnerships across the pork value chain, including government agencies, farmers, processors, feed suppliers, veterinary professionals, financial institutions and development partners.

APPRECIATION

I extend sincere gratitude to the Executive Committee and Board for their leadership and service throughout this demanding year.

I also thank our farmers, many of whom suffered significant losses but remained committed to rebuilding their operations and supplying the Jamaican market.

Special appreciation is extended to the Ministry of Agriculture, Fisheries and Mining, RADA, Nutramix, Baruch, Hi-Pro, Copperwood and all other partners that supported the Association and its members.

To our consumers, thank you for continuing to support locally produced pork. Every purchase supports a Jamaican farmer, a rural family and the country's food-security system.

The past year challenged the resilience of

Jamaica's pig industry, but it also demonstrated what can be achieved through partnership, decisive leadership and collective action.

Together, we will continue to rebuild, modernize and strengthen the industry while ensuring that Jamaican pork remains the consumer's preferred protein choice—fresh, safe and proudly local.

Respectfully submitted,



Hanif Brown

President

Jamaica Pig Farmers Association





[illegible]



- STICKY PORK RIBS

MORE THAN A RESTAURANT

VODA's signature Sticky Ribs are everything a comfort dish should be- tender, flavour-packed and generously glazed in our rich signature sauce. Sweet, savoury and delicious, they're the kind of ribs that require an extra napkin and leave you thinking about your next order before the plate is even cleared. And in many ways, they represent what VODA has always been about: bold flavour, good energy and experiences.

VIBEZ ON DI ACRES **V.O.D.A** LOUNGE

Over the years, VODA has grown beyond being simply a place to eat. It has become part of Portmore's social rhythm - where birthdays are celebrated, friends reconnect, couples unwind, and an ordinary evening can easily turn into a night to remember. Today, that experience extends beyond our original home at Sovereign Village, with VODA now serving a new generation of customers at UTECH and UWI.

As VODA continues its journey, we remain committed to evolving our menu, elevating the experience and creating the moments our guests have come to know and love.



JAMAICA PIG FARMERS ASSOCIATION

Auditor's Report and Financial Statements

Period Ended December 31, 2025



Professional Consulting & Audits Limited

67 Old Hope Road, Kingston 6
Email: Accounting@PCALAudit.com
Tel: 876-665-4617

JAMAICA PIG FARMERS' ASSOCIATION
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Professional Consulting & Audits Limited

67 Old Hope Road Kingston 5

Tel: 876-665-4617 / 876-534-1749

Email: Accounting@pcalaudit.com

INDEPENDENT AUDITOR'S REPORT

To The Members of

JAMAICA PIG FARMERS' ASSOCIATION

Opinion

We have audited the financial statements of JAMAICA PIG FARMERS' ASSOCIATION set out on pages 2 to 7 which comprise the statement of financial position as at 31 December 2025 and the statements of Financial Performance, Statement of Changes in equity and Cash Flows for the year then ended and a summary of significant accounting policies and other explanatory notes.

In our opinion, the financial statements give a true and fair view of JAMAICA PIG FARMERS' ASSOCIATION financial position as at 31 December 2025, and of its statement of financial position, statement of comprehensive income statement of changes in equity and the statement of cash flows for the year then ended in accordance with International Financial Reporting Standards.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISA). Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the International Ethics Standard Board for Accountants Code of Ethics for Professional Accountants (IESBA code) and we have fulfilled our other ethical responsibilities in accordance with the IESBA Code.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards and the Jamaican Companies Act. This responsibility includes: designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and consistently applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

INDEPENDENT AUDITOR'S REPORT (CONT'D)

To the Members of
JAMAICA PIG FARMERS' ASSOCIATION

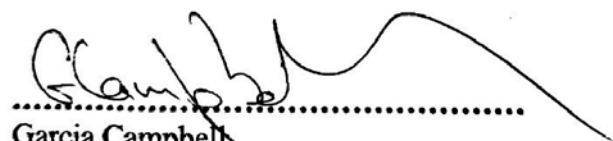
Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Garcia Campbell

RPA & Chartered Accountant

Kingston, Jamaica

GARCIA CAMPBELL
ACCA
Chartered Accountant

JAMAICA PIG FARMERS' ASSOCIATION
Statement of Comprehensive Income
Period Ended December 31, 2025

	Period Ended 31-12-25	Period Ended 31-12-24
	\$	\$
RECEIPT		
Contribution	21,792,637	20,010,993
Other Income	<u>346,961</u>	<u>460,810</u>
Total Receipt	22,139,598	20,471,803
LESS: EXPENSES		
Administrative	(21,101,612)	(24,443,705)
Finance Cost	<u>(220,072)</u>	<u>(155,896)</u>
Total Expenses	<u>(21,321,684)</u>	<u>(24,599,601)</u>
Surplus/ (Deficit)	<u><u>817,914</u></u>	<u><u>(4,127,798)</u></u>

JAMAICA PIG FARMERS' ASSOCIATION
Statement of Financial Position
Period Ended December 31, 2025

	<u>NOTES</u>	Period Ended 31-12-25 <u>JMD</u> \$	Period Ended 31-12-24 <u>JMD</u> \$
CURRENT ASSETS			
Receivables	6	363,386	528,814
Cash and cash equivalents	3	20,381,293	22,040,321
TOTAL CURRENT ASSETS		<u>20,744,679</u>	<u>22,569,135</u>
NON-CURRENT ASSETS			
Furniture and Equipment	4	2,451,589	2,653,409
TOTAL ASSETS		<u>23,196,268</u>	<u>25,222,544</u>
CURRENT LIABILITIES			
Payables and Accruals	5	2,030,651	5,194,473
TOTAL CURRENT LIABILITIES		<u>2,030,651</u>	<u>5,194,473</u>
NET ASSETS		<u>21,165,617</u>	<u>20,028,071</u>
EQUITY			
Surplus/ (Deficit)		817,914	(4,127,796)
Prior year Adjustments		319,632	-
Retained Earnings		20,028,071	24,155,867
TOTAL LIABILITIES & CAPITAL/EQUITY		<u>21,165,617</u>	<u>20,028,071</u>

Approved By:



Authorized Signature

3/9/2026

Date

JAMAICA PIG FARMERS' ASSOCIATION

Statement of Cash Flow Period Ended December 31, 2025

	Period Ended 31-12-25
Cash Flows from Operating Activities	
Net Income/Loss	817,914
Adjustments	319,632
Payables & Accruals	(3,163,822)
Receivables	165,427
Total Adjustments	<u>(2,998,395)</u>
Net cash Provided by operations	<u>(1,860,849)</u>
Cash Flow from Investing Activities	
Furniture & Equipment	201,820
Net cash Used in Investing Activities	<u>201,820</u>
Net Increase (Decrease) in Cash	<u>(1,659,029)</u>
Summary	
Cash at End of Period	20,381,293
Cash at beginning of Period	22,040,321
Net Increase (Decrease) in Cash	<u>(1,659,028)</u>

JAMAICA PIG FARMERS' ASSOCIATION
Notes to the Financial Statements
Period Ended December 31, 2025

1. Identification

The company was incorporated under the laws of Jamaica on the 26th day of May 2003. These financial statements are expressed in Jamaican dollars

2. Significant Accounting Policies

Basis of Preparation

The financial statements are prepared in accordance with International Financial Reporting Standards (IFRS) and have been prepared under the historical cost convention

3. Cash and Cash Equivalents

The following represents the total cash and cash equivalents shown in the Statement of Financial Position

	2025	2024
	\$	\$
JMMB	276,058	269,021
Sagicor US\$ A/C	371,435	363,560
Sagicor Fixed	10,000,000	10,764,002
Sagicor C/A	9,733,800	10,643,738
	<u>20,381,293</u>	<u>22,040,321</u>

4. Furniture and Equipment

Furniture and Equipment are stated at historical cost

	\$	\$
Furniture	72,368	72,368
Equipment	1,767,576	1,723,576
Accounting software	106,843	417,663
Computer	504,802	439,802
Net Book Value	<u>2,451,589</u>	<u>2,653,409</u>

5. Payables

	\$	\$
Payables	1,125,815	4,722,952
Accruals - Audit Fees	885,499	368,000
Statutory Liabilities	19,337	103,521
	<u>2,030,651</u>	<u>5,194,473</u>

6. Receivables

Receivables	273,386	273,386
Gain on Investment	-	185,428
Staff Loan	90,000	70,000
	<u>363,386</u>	<u>528,814</u>

JAMAICA PIG FARMERS' ASSOCIATION
Statement of Activities
Period Ended December 31, 2025

	Period Ended 31-12-25	Period Ended 31-12-24
<u>Receipts:</u>	\$	\$
Contribution	21,792,637	20,010,993
F/X Gain	7,797	2,820
Interest Income	339,164	457,990
	<u>22,139,598</u>	<u>20,471,803</u>
 <u>Admin and Finance Expense:</u>		
Accounting Fee	690,000	690,000
Advertising	366,260	286,900
Annual General Meeting	2,538,407	1,697,126
Audit Fee	460,000	402,500
Bank Charges	220,072	155,896
Charitable Contributions	300,000	322,000
Denbigh Show Expense	814,700	924,588
Executive Committee Meeting	381,028	892,041
Melisa Relief to Farmers	3,162,210	-
Office and Administration Expense	1,612,568	1,400,635
Pork Jamaica Campaign	2,447,626	8,675,398
Professional fees	250,000	756,400
Regional Training Seminar/Meeting	2,154,486	2,001,251
Repairs & Maintenance - Website	39,000	330,750
Salaries	3,169,272	3,398,124
Stationery	78,869	159,425
Statutory Expenses	355,984	378,618
Telephone and Internet	255,349	230,743
Travelling/Transportation	2,025,853	1,897,206
	<u>21,321,684</u>	<u>24,599,601</u>
 Surplus / (Deficit)	 <u>817,914</u>	 <u>(4,127,798)</u>

**JAMAICA PIG FARMERS' ASSOCIATION
INCOME TAX COMPUTATION
FOR THE YEAR ENDED DECEMBER 31, 2025**

	<u>\$</u>	<u>\$</u>
Operating profit per financial statements		817,914
Add: Depreciation	-	
Donation disallowed	-	
	<u> </u>	<u> </u>
		-
		817,914
Less: Capital allowance - Initial allowance	-	
- Annual allowance	-	
Taxable Income		<u>817,914</u>
Adjustments:		
Interest Income		
Foreign Exchange Revaluation		
		<u> </u>
Profit after Adjustments		817,914
Tax loss allowable		<u> </u>
		<u>817,914</u>
Income tax @ 25%		204,479
Corporate Tax Credit		(204,479)
30% of tax liability		
30% of Statutories paid on-time	-	
Less employment tax credit		<u> </u>
Income tax Liability		-
Estimated taxes paid for 2025		<u> </u>
Income Tax Payable		<u> </u>

The Agriculturalists Impact Awards



Congratulations
Angella Bardowell

Agriculturalist Impact Awardee – Angella Bardowell. On February 21, 2026, Mrs. Angella Bardowell was recognized as a recipient of the Agriculturalist Impact Award for her exceptional contribution to Jamaica's agriculture sector. The annual award celebrates individuals whose dedication, innovation, and commitment have made a meaningful impact on the development and advancement of agriculture in Jamaica. Her recognition reflects a remarkable commitment to the sector and the continued growth and sustainability of Jamaican pig/pork sector.

PROTOCOLS FOR ELECTIONS:

TABLING AND VOTING RESOLUTIONS

A. ELECTION PROTOCOLS/RULES

1. JPFA's Executive Committee selected a Nomination Committee that met on Saturday September 7, 2026. The members of the Committee were:-

- Mr. Delroy Campbell Director
- Mr. Delroy Manya Director
- Mr. Nordie Smith Director

GENERAL MEMBERSHIP NOMINATION RESPONSIBILITY

IT IS VERY IMPORTANT THAT THE GENERAL MEMBERSHIP BE REMINDED THAT IT IS YOUR RESPONSIBILITY TO NOMINATE ANY REGISTERED MEMBER OF THE JPFA (DURING THE TIME NOMINATIONS ARE TAKEN FROM THE FLOOR), WHO YOU KNOW CAN REPRESENT THE ASSOCIATION'S BEST INTEREST.

- I. NOTWITHSTANDING THE NOMINATIONS PROPOSED BY THE NOMINATIONS COMMITTEE, NOMINATIONS ARE OPEN TO ALL REGISTERED, JPFA MEMBERS.
- II. REGISTERED JPFA MEMBERS ARE BEING ADVISED THAT THEY ARE FREE TO NOMINATE A CANDIDATE FOR ANY AND EVERY POSITION THEY SO CHOOSE, FOR THE POSITION OF PRESIDENT AND TREASURER THE NOMINEE MUST HAVE SERVED ON THE BOARD FOR AT LEAST ONE YEAR.
- III. FOR A NOMINATION TO BE ACCEPTED BY THE ELECTORAL OFFICER IT MUST BE MOVED AND SECONDED BY TWO SEPARATE JPFA MEMBERS.
2. The Director of Elections for the 2026/2027 voting on Resolutions and other such scenarios is Mr. Ainsworth Riley
3. Votes are cast by all Delegates (registered members of the JPFA, referred to as the General Membership).
4. Votes are cast when each General Member indicates by raising one of his/her hands high in the air to show when he/she is in favor of (or against) a particular position being voted on.

5. Each delegate will only be allowed to vote once per scenario being voted on (that is delegate can only vote either FOR or AGAINST a particular scenario).
6. The scenario or person with the highest (or at least a simple majority of one vote) over the other scenario (s) and/or person (s) will be declared the WINNER.
7. In the event there is a tie (equal number of votes for either scenario and/or person voted on) the Director of Elections will break the deadlock by casting the deciding note for favour of a WINNER.

B. TABLING AND VOTING ON RESOLUTION

(as per notice of AGM on page 5 of this AGM Report)

The resolutions tabled as published in the NOTICE OF THE ANNUAL GENERAL MEETING by the 2025/2026 Executive Committee for the Authorization of the General Membership by Majority Vote of all Delegates.



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- C. Resolution 1- To receive, scrutinize, and ratify the following reports:**
- a. Minutes of the 2025 AGM held on Thursday, September 25, 2025. These Minutes are laid out on pages 9 to 24 of this document.**
 - b. Executive Committee Report for the period October 2025 to August 2026. These reports are laid out on pages 25 to 29 of this document.**
 - c. Audited Accounts/Financial Statements for the period (Fiscal Year) January 2025 to December 31, 2025 pages 33-42**
- D. Resolution 2 - To Acknowledge Executive Committee Members who have served one year of their two-year term (2025/2026) and to elect Executive Committee Members to serve for the period (2026/2028).**

Directors Serving One Year of their Two-Year term Position

Mr. Davian Richards	1st Vice President
Ms. Miss Rondene Salabie	2nd Vice President
Mrs. Lenisea Hall - Deaguilar	Secretary
Miss Tamara Hemmings	Assistant Secretary

Acknowledge and thank JPFA Executive Committee Members who served their two terms (2024/2026) and are effectively retired.

President	Mr. Hanif Brown
Assistant Treasurer	Mrs. Shirlene Weller-Wilson

The Nomination Committee having considered the retired Directors, made recommendations for the following persons to serve in these posts as:

President	Mr. Davian Richards
1st Vice President	Miss Rondene Salabie
Assistant Treasurer	Mr. Hanif Brown
2nd Vice President	Nominations open to the floor

- E. Resolution 3 - To Authorize JPFA's 2026/2027 Work Programme**
To approve JPFA's 2026/2027 work programme developed by the Executive Committee in accordance with the mandate of the Association.
- G. Resolution 4 - To conduct any other business suitable at the Association's AGM.**



Hanif Brown (Mr.)
President
Jamaica Pig Farmers Association
September 2026



Acknowledgment

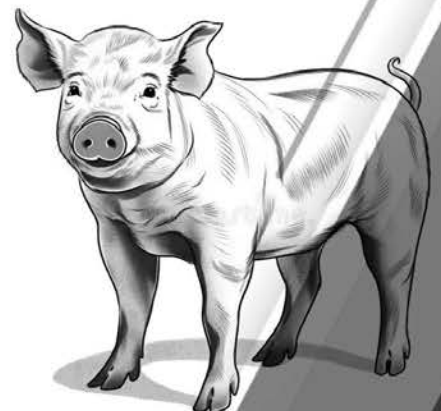
On behalf of the Jamaica Pig Farmers Association (JPFA), we extend our sincere gratitude to all who supported and assisted the Association during the 2025-2026 period. We deeply appreciate your commitment and invaluable contributions. Special recognition and thanks are extended to the following individuals and organizations for their generous support:

- Mr. Alen Webster, Livestock Officer - RADA St. James
- Mrs. Angella Bardowell, Secretary Manager - (JPFA Executive Secretariat)
- Ms. Antonette Bromfield, Marketing Officer-Hi-Pro
- Mr. Derron Roberts, Livestock Officer - RADA, St. Thomas
- Mr. Ewan Dixon, Livestock Officer - RADA Trelawny
- Col. Jaimie Ogilvie, OD, JP, Vice President - Hi-Pro Division Jamaica Broilers Group Ltd.
- Ms. Kemone Douglas, Office Administrator - (JPFA Executive Secretariat)
- Ms. Kerrian Hutchinson, Graphics Designer - KH Graphix Studio
- Mr. Mark Palmer- Nations Choice Limited
- Ms. Shevoneese McFarlane, CB Group/ Nutramix
- Ms. Maxine Brown, Senior Livestock Specialist - RADA
- Mr. Owen Barrett, ITC Consultant
- Dr. Patrick Craig, Veterinarian - CB Group/ Nutramix
- Mr. Robert Reid, Agribusiness Specialist
- Mrs. Vanessa Chatrie, Director - Baruch Distributors
- Dr. Lorna Scarlett, Livestock Officer - RADA Manchester

Hanif Brown
President

Jamaica Pig Farmers Association

| September 26, 2025



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